UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of

the Securities Exchange Act of 1934

Date of Report (Date of Earliest Event Reported): July 25, 2017

USANA HEALTH SCIENCES, INC.

(Exact name of registrant as specified in its charter)

Utah (State or other jurisdiction of incorporation)

001-35024 (Commission File No.) 87-0500306 (IRS Employer Identification Number)

3838 West Parkway Boulevard Salt Lake City, Utah 84120 (Address of principal executive offices, Zip Code) Registrant's telephone number, including area code: (801) 954-7100

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
□ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Item 2.02 Results of Operations and Financial Condition.

On July 25, 2017, USANA Health Sciences, Inc. (the "Company" or "USANA") issued a press release announcing its financial results for the second quarter and three months ended July 1, 2017. The release also announced that the Company will post a document titled "Management Commentary, Results and Outlook" on the Company's website and that executives of the company would hold a conference call with investors, to be broadcast over the World Wide Web and by telephone and provided access information, date and time for the conference call. The Company noted that the call will consist of brief remarks by the Company's management team, before moving directly into questions and answers. A copy of the press release, and the Management Commentary, Results and Outlook, are furnished herewith as Exhibits to this Current Report on Form 8-K and are incorporated herein by reference. These documents will be posted on the Company's corporate website, www.usana.com.

The information in this Current Report is being furnished and shall not be deemed "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of that Section. The information in this Current Report shall not be incorporated by reference into any registration statement or other document pursuant to the Securities Act of 1933, as amended. The furnishing of the information in this Current Report is not intended to, and does not, constitute a representation that such furnishing is required by Regulation FD or that the information this Current Report contains is material investor information that is not otherwise publicly available.

Item 7.01 Regulation FD Disclosure

The information disclosed above under Item 2.02, as well as the exhibits attached under Item 9.01 below are incorporated herein by reference.

Item 8.01 Other Events.

On July 25, 2017, the Company announced in its July 25, 2017 press release that its Board of Directors has increased the amount approved for share repurchases of its common stock under its active share repurchase program to \$100 million.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

Exhibit No.	Description
99.1	Press release issued by USANA Health Sciences, Inc. dated July 25, 2017 (furnished herewith).
99.2	Management Commentary, Results and Outlook provided by USANA Health Sciences, Inc. dated July 25, 2017 (furnished herewith).

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

USANA HEALTH SCIENCES, INC.

By: /s/ G. Douglas Hekking

G. Douglas Hekking, Chief Financial Officer

Date: July 25, 2017

USANA Health Sciences Reports Second Quarter Financial Results

- Second quarter net sales were \$257.1 million, a decrease of 0.6% year-over-year, but up 2.3% in constant currency
- Number of active Customers 1 at quarter end increased 1.8% to 567,000
- Second quarter EPS of \$0.93, or \$0.98 excluding incremental expense related to the Company's internal investigation of its China operations disclosed in February 2017
- Company revises 2017 Outlook
- Share repurchase authorization increased to \$100 million

SALT LAKE CITY--(BUSINESS WIRE)--July 25, 2017--USANA Health Sciences, Inc. (NYSE: USNA) today announced financial results for its fiscal second quarter ended July 1, 2017.

Financial Performance

For the second quarter of 2017, net sales were \$257.1 million compared with \$258.5 million in the prior-year period. On a constant currency basis, net sales increased by 2.3% for the second quarter of 2017. A stronger U.S. dollar negatively impacted net sales by \$7.4 million for the quarter with \$5.7 million of this amount attributable to mainland China. The total number of active Customers increased by 1.8% year-over-year.

Net earnings for the second quarter were \$23.3 million compared with \$25.8 million during the prior-year period, a decrease of 9.7 percent. Higher SG&A and Associate Incentives expense negatively impacted net earnings during the quarter. These were partially offset by improved gross margins, which benefitted from changes in currency and annual price adjustments, as well as a lower effective tax rate.

Earnings per diluted share for the second quarter were \$0.93 compared with \$1.03 in the prior year period, a decrease of 9.7 percent. The expense related to the Company's internal investigation into its China operations, which was disclosed in February 2017, negatively impacted earnings per diluted share by approximately \$0.05. Additionally, changes in currency negatively impacted earnings per diluted share by approximately \$0.03. Weighted average diluted shares outstanding were 25.0 million for the second quarter of 2017, compared with 24.9 million in the prior-year period. The Company did not repurchase any shares during the quarter and finished the quarter with \$229.4 million in cash and cash equivalents and no debt.

"Our second quarter revenue was essentially flat with the year-ago period, which represented the highest quarterly sales in the Company's history," said Kevin Guest, Chief Executive Officer. "In addition to the tough comparable, sales were softer than expected this quarter in several of our regions due to slower momentum and customer growth in the business. Supplier challenges with our MySmart foods line also negatively impacted our top-line results for the quarter. To counter these issues, we offered a successful short term promotion in China during the quarter and plan to offer additional promotions in several of our markets during the second half of the year. These promotions are designed to generate additional momentum and help grow the base of consumers using USANA's best-in-class products."

Regional Results

Net sales in the Asia Pacific region increased by 2.6% to \$199.3 million (up 5.9% on a constant currency basis), despite a negative \$6.4 million impact from the strengthening of the U.S. dollar. Within Asia Pacific, net sales:

- Increased 3.7% in Greater China (up 7.6% on a constant currency basis);
- Decreased 4.8% in the Southeast Asia Pacific region (down 1.7% on a constant currency basis) largely due to softer sales in the Philippines; and
- Increased 23.9% in North Asia (up 20.8% on a constant currency basis).

Sales growth in Greater China was primarily driven by 9.3% active Customer growth in Mainland China, while sales growth in North Asia resulted from 20.8% active Customer growth in South Korea. The total number of active Customers in the Asia Pacific region increased by 5.8% year-over-year.

Net sales in the Americas and Europe region decreased by 10.2% to \$57.7 million, largely due to an 8.2% decrease in active Customers. A stronger U.S. dollar negatively impacted top-line results in this region by approximately \$1.0 million.

"The Americas and Europe region continues to present a challenge for USANA, notwithstanding our team's continued efforts to generate growth," continued Mr. Guest. "Our strategies for this region in the short-term include market-specific promotions during the back half of the year, as well as other initiatives to generate momentum that will be announced in August at our 25th Anniversary International Convention in Salt Lake City. Additional longer-term growth strategies will become available to us in 2018 as we further enhance our worldwide IT systems. Our team remains confident that we can generate growth in the Americas and Europe."

Preferred Customer Invitation Plan

During the quarter, the Company continued to evaluate offering its Preferred Customer Invitation Plan in additional markets around the world. Under this plan, the Company invites active Associates, who meet certain criteria, to become Preferred Customers.

Outlook

The Company is updating its consolidated net sales and earnings per share outlook for 2017 as follows:

- Consolidated net sales between \$1.015 billion and \$1.030 billion (previously \$1.04 billion and \$1.07 billion); and
- Earnings per share between \$3.50 and \$3.70 (previously \$3.80 and \$4.10).

The Company's outlook reflects:

- A continued negative impact from currency fluctuations, which the Company currently estimates will reduce net sales by approximately \$22 million for the full-year;
- An operating margin of approximately 13%, which includes continued investments in the business;
- An effective tax rate of 33.7%, which excludes any prospective impact from excess tax benefits; and
- A diluted share count of approximately 25 million.

Chief Financial Officer Doug Hekking commented, "We are updating our annual guidance to reflect our second quarter results, the current momentum in the business and our plans for the back half of the year. We continue to be confident in the Company's long-term growth trajectory."

Increased Share Repurchase Authorization

The Board of Directors has authorized up to \$100 million in funding for share repurchases by the Company of its outstanding common stock. This authorization is inclusive of the \$35.4 million that was remaining under the prior authorization as of the end of the second quarter. Repurchases may be made from time to time, in the open market, through block trades or otherwise. The number of shares to be purchased and the timing of purchases will be based on market conditions, the level of cash balances, general business opportunities, and other factors. Additional share repurchases would represent upside to the revised EPS outlook the Company issued today.

Internal Investigation of China Operations

As the Company first disclosed in February 2017, it is voluntarily conducting an internal investigation of its China operations, BabyCare Ltd. The investigation focuses on compliance with the Foreign Corrupt Practices Act ("FCPA") and certain conduct and policies at BabyCare, including BabyCare's expense reimbursement policies. The Audit Committee of the Board of Directors has assumed direct responsibility for reviewing these matters and has hired experienced counsel to conduct the investigation. While the Company does not believe that the subject amounts are quantitatively material or will materially affect its financial statements, it cannot currently predict the outcome of the investigation on its business, results of operations or financial condition. The Company has voluntarily contacted the Securities and Exchange Commission and the United States Department of Justice to advise both agencies that an internal investigation is underway and intends to provide additional information to both agencies as the investigation progresses. The Company cannot currently predict the duration, scope, or result of the investigation.

Non-GAAP Financial Measures

Constant currency net sales, earnings, EPS and other currency-related financial information (collectively, "Financial Results") are non-GAAP financial measures that remove the impact of fluctuations in foreign-currency exchange rates and help facilitate period-to-period comparisons of the Company's Financial Results and thus provide investors an additional perspective on trends and underlying business results. Constant currency Financial Results are calculated by translating the current period's Financial Results at the same average exchange rates in effect during the applicable prior-year period and then comparing this amount to the prior-year period's Financial Results.

Additionally, EPS results for a reporting period which exclude incremental expense related to the Company's internal investigation in China are non-GAAP financial measures that are intended to help facilitate period-to-period comparisons of the Company's Financial Results. Such EPS results are calculated by (i) calculating the total incremental expense related to the internal investigation after taxes; and (ii) dividing the expense by the total number of diluted shares outstanding for the applicable reporting period.

Conference Call

The Company has posted the "Management Commentary, Results and Outlook" document on the Company's website (http://ir.usana.com) under the "Investor Relations" section of the site. USANA will hold a conference call and webcast to discuss today's announcement with investors on Wednesday, July 26, 2017, at 11:00 a.m. Eastern Time. Investors may listen to the call by accessing USANA's website at http://ir.usana.com. The call will consist of brief opening remarks by the Company's management team, before moving directly into questions and answers.

About USANA

USANA develops and manufactures high-quality nutritional supplements, healthy foods and personal care products that are sold directly to Associates and Preferred Customers throughout the United States, Canada, Australia, New Zealand, Hong Kong, China, Japan, Taiwan, South Korea, Singapore, Mexico, Malaysia, the Philippines, the Netherlands, the United Kingdom, Thailand, France, Belgium, Colombia and Indonesia. More information on USANA can be found at www.usana.com.

Safe Harbor

This press release contains forward-looking statements within the meaning of Section 27A of the Securities Act and Section 21E of the Securities Exchange Act. Our actual results could differ materially from those projected in these forward-looking statements, which involve a number of risks and uncertainties, including global economic conditions generally, reliance upon our network of independent Associates, the governmental regulation of our products, manufacturing and marketing risks, adverse publicity risks, risks associated with our international expansion and operations, and risks associated with the internal investigation into BabyCare's operations. The contents of this release should be considered in conjunction with the risk factors, warnings, and cautionary statements that are contained in our most recent filings with the Securities and Exchange Commission.

¹ The term "active Customers" refers to the combined total of active Associates and active Preferred Customers as of April 1, 2017. During the first quarter, we initiated our Preferred Customer Invitation Plan in the United States and, pursuant to this invitation, 16,000 active Associates in the United States became Preferred Customers. During the second quarter, we continued to evaluate offering the invitation to Associates in our other markets around the world. To avoid confusion in reporting changes in the number of active Associates and Preferred Customers as a result of this invitation plan, we are reporting total active Customers. The tables, which are part of this release, however, will continue to separately disclose the number of active Associates and active Preferred Customers.

USANA Health Sciences, Inc. Consolidated Statements of Earnings

(In thousands, except per share data)
(Unaudited)

	Quarter Ended				Six Months Ended			
	2-Jul-16		1	-Jul-17		2-Jul-16	1-Jul-17	
Net sales	\$	258,514	\$	257,063	\$	498,963	\$	512,386
Cost of sales	•	45,970		43,902	•	88,890	·	86,556
Gross profit		212,544		213,161		410,073		425,830
Operating expenses								
Associate incentives		115,331		118,404		222,725		234,185
Selling, general and administrative		59,764		62,389		116,395		126,390
Earnings from operations		37,449		32,368		70,953		65,255
Other income (expense)		219		460		(277)		942
Earnings before income taxes		37,668		32,828		70,676		66,197
Income taxes		11,906		9,569		22,615		21,580
NET EARNINGS	\$	25,762	\$	23,259	\$	48,061	\$	44,617
Earnings per share - diluted	\$	1.03	\$	0.93	\$	1.92	\$	1.78
Weighted average shares outstanding - diluted		24,917		25,018		25,050		24,997

USANA Health Sciences, Inc. Consolidated Balance Sheets

(In thousands) (Unaudited)

ASSETS	As of 31-Dec-16		As of 1-Jul-17
Current Assets			
Cash and cash equivalents	\$ 175,77	1 \$	229,365
Inventories	64,81)	68,688
Prepaid expenses and other current assets	37,27	<u></u>	32,109
Total current assets	277,86	[330,162
Property and equipment, net	101,26	7	102,534
Goodwill	16,71	5	16,966
Intangible assets, net	34,34)	34,449
Deferred income taxes	18,29	2	18,081
Other assets	22,15	3	22,588
Total assets	\$ 470,64	\$	524,780
LIABILITIES AND STOCKHOLDERS' EQUITY Current Liabilities Accounts payable Other current liabilities	\$ 9,04 129,45	<u> </u>	7,444 127,930
Total current liabilities	138,49		135,374
Deferred income taxes	5,49)	4,965
Other long-term liabilities	1,36	5	1,299
Stockholders' equity	325,28	7	383,142
Total liabilities and stockholders' equity	\$ 470,64	\$	524,780

USANA Health Sciences, Inc.

Sales by Region

(unaudited) (in thousands)

Quarter Ended

	_	2-Jul-	16		1-Jul-	17	 Change fro	•	Currency apact on sales	% change excluding currency impact
Asia Pacific										
Greater China	\$	131,840	51.0%	\$	136,702	53.2%	\$ 4,862	3.7%	\$ (5,187)	7.6%
Southeast Asia Pacific		51,123	19.8%		48,665	18.9%	(2,458)	(4.8%)	(1,602)	(1.7%)
North Asia		11,261	4.3%		13,948	5.4%	2,687	23.9%	349	20.8%
Asia Pacific Total		194,224	75.1%	,	199,315	77.5%	 5,091	2.6%	 (6,440)	5.9%
Americas and Europe	_	64,290	24.9%	_	57,748	22.5%	(6,542)	(10.2%)	 (981)	(8.6%)
	\$	258,514	100.0%	\$	257,063	100.0%	\$ (1,451)	(0.6%)	\$ (7,421)	2.3%

Active Associates by Region (1)

(unaudited)

		AS 01				
	2-Jul-16	2-Jul-16				
Asia Pacific						
Greater China	267,000	58.0%	289,000	62.3%		
Southeast Asia Pacific	88,000	19.1%	83,000	17.9%		
North Asia	15,000	3.3%	20,000	4.3%		
Asia Pacific Total	370,000	80.4%	392,000	84.5%		
Americas and Europe	90,000	19.6%	72,000	15.5%		
	460,000	100.0%	464,000	100.0%		

⁽¹⁾ Associates are independent distributors of our products who also purchase our products for their personal use. We only count as active those Associates who have purchased from us any time during the most recent three-month period, either for personal use or resale.

Active Preferred Customers by Region (2) (unaudited)

		As of					
	2-Jul-1	6	1-Jul-17				
Asia Pacific							
Greater China	5,000	5.2%	5,000	4.9%			
Southeast Asia Pacific	14,000	14.4%	15,000	14.5%			
North Asia	10,000	10.3%	10,000	9.7%			
Asia Pacific Total	29,000	29.9%	30,000	29.1%			
Americas and Europe	68,000	70.1%	73,000	70.9%			
	97,000	100.0%	103,000	100.0%			

⁽²⁾ Preferred Customers purchase our products strictly for their personal use and are not permitted to resell or to distribute the products. We only count as active those Preferred Customers who have purchased from us any time during the most recent three-month period.

CONTACT:

USANA Health Sciences, Inc.

Investors contact:

Patrique Richards, 801-954-7961

Investor Relations

investor.relations@us.usana.com

or

Media contact:

Dan Macuga, 801-954-7280

Public Relations

USANA Health Sciences, Inc.



Q2 2017 Management Commentary, Results and Outlook

- Second quarter net sales were \$257.1 million, a decrease of 0.6% year-over-year, but up 2.3% in constant currency
- Number of active Customers¹ at quarter-end increased 1.8% to 567,000
- First quarter EPS of \$0.93, or \$0.98 excluding incremental expense related to the Company's internal investigation of its China operations disclosed in February 2017
- Company revises 2017 Outlook
- Share repurchase authorization increased to \$100 million

July 25, 2017

Overview

USANA today reported second quarter net sales of \$257.1 million, compared to \$258.5 million in the prior-year period, which was the highest sales quarter in the Company's history. The strengthening of the U.S. dollar negatively impacted net sales by \$7.4 million for the quarter. Net sales were lower than our expectations, and we experienced slower momentum across most of our markets during a quarter where we typically experience a lift in activity.

The reduced momentum during the quarter was due, largely, to lower overall active Customer growth across the business. In particular, our active Customer counts in several markets where we have seen consistent growth were either flat or declined compared to the prioryear period. To improve short-term momentum, we offered a successful promotion in China during the second quarter and plan to run additional promotions across many of our markets during the second half of the year. While we remain focused on our long-term growth strategies, these short-term promotions offer additional incentive for our Associates to grow their businesses and are intended to create excitement throughout the sales force. We also have some additional initiatives that will be announced at our 25th Anniversary International Convention in August in Salt Lake City that we expect to create additional Associate excitement. Finally, additional long-term growth strategies will become available to us in 2018 as we continue to enhance our world-wide IT systems.

¹ The term "active Customers" refers to the combined total of active Associates and active Preferred Customers as of April 1, 2017. During the first quarter of 2017, we initiated our Preferred Customer Invitation Plan in the United States and, pursuant to this invitation, 16,000 active Associates in the United States became Preferred Customers. During the second quarter, we continued to evaluate offering the invitation to Associates in our other markets around the word. To avoid confusion in reporting changes in the number of active Associates and Preferred Customers as a result of this invitation plan, we are reporting total active Customers. The tables, which are part of the Company's earnings release, however, will continue to separately disclose the number of active Associates and active Preferred Customers.

Another factor that impacted our momentum during the second quarter is related to our MySmart foods line, which we introduced last year. As we have previously reported, our MySmart food products have not been as well received by our customers as originally anticipated, and we have experienced a decline in the sales of food products across many markets, particularly in the America's and Europe region. We have also experienced challenges with our supply chain, which has caused a further decline in sales of these products. Our product portfolio and R&D teams are aggressively working with both our customers and our supplier to resolve these issues, and are already beginning to roll out some new offerings here in the U.S., and in Canada in the coming weeks. Although it will take some time to fully resolve this matter, we are confident that we can make the necessary improvements to our foods line and return it to growth.

While lower earnings per share was primarily the result of lower net sales, additional expenses related to our internal investigation of our China operations, as well as added Associate Incentives expense related to the short-term promotion we ran late in the quarter, also had an impact on the bottom-line. Worldwide active Customers were down modestly on a sequential quarter basis, but up year-over-year. Active Customer growth remains our highest priority as we strive to improve the health and nutrition of individuals and families around the world.

During the quarter, we continued to evaluate offering our Preferred Customer Invitation Plan in additional markets around the world. Under this plan, we would continue to invite active Associates, who meet certain criteria, to become Preferred Customers.

Q2 2017 Results

Net sales for the second quarter of 2017 were \$257.1 million, compared with the record \$258.5 million in the prior-year period. A stronger U.S. dollar negatively impacted net sales by \$7.4 million for the quarter with \$5.7 million of that change attributable to mainland China. Net sales increased 2.3% on a constant currency basis during the second quarter of 2017. The total number of Active Customers increased by 1.8% year-over-year.

Net earnings for the second quarter were \$23.3 million, compared with \$25.8 million during the prior-year period. Higher SG&A and Associate Incentives expense negatively impacted net earnings during the quarter. These were partially offset by improved gross margins and a lower effective tax rate.

Earnings per diluted share for the second quarter were \$0.93, compared with \$1.03 in the prior year period. The expense related to China and the Company's internal investigation negatively impacted diluted earnings per share by approximately \$0.05. Additionally, changes in currency negatively impacted earnings per diluted share by approximately \$0.03. Weighted average diluted shares outstanding were 25.0 million as of the end of the second quarter of 2017, compared with 24.9 million in the prior-year period. We did not repurchase any shares during the quarter and finished the quarter with \$229.4 million in cash and cash equivalents and no debt.

Quarterly Income Statement Discussion

Gross margins improved 70 basis points from the prior year to 82.9% of net sales. On a year-over-year basis, gross margins benefited from favorable currency changes in markets outside of China as well as our annual price adjustment. With the exception of China, where products are manufactured in-market, changes in currency exchange rates affect the valuation of U.S. manufactured inventory that is transferred to international subsidiaries. Comparatively, we recognized a negative currency impact on gross margins for the second quarter of 2016, resulting in a favorable year-over year comparison for the second quarter of 2017.

Associate Incentives increased 150 basis points from the prior year to 46.1% of net sales. The increase in Associate Incentives expense, as a percentage of net sales, was due to a promotion we ran in China during the last four weeks of the quarter.

<u>Selling</u>, general and administrative expense increased 120 basis points from the prior year to 24.3% of net sales. Selling, general and administrative expense was higher primarily due to incremental expense related to the Company's previously disclosed internal investigation, as well as our continued investments in information technology and infrastructure. Costs associated with the internal investigation totaled approximately \$1.9 million for the second quarter.

The effective tax rate decreased 250 basis points from the prior year to 29.1% of net sales. The effective tax rate for the second quarter was lower due primarily to an increase in excess tax benefits associated with the accounting standard update ASU 2016-09 (Topic 718) - Improvements to Employee Share-Based Payment Accounting.

Regional Financial Results

Asia Pacific Region: Q2 2017 Net sales of \$199.3 million; 77.5% of Consolidated Net Sales

Net Sales in the Asia Pacific region increased 2.6% year-over-year, but 5.9% on a constant currency basis. The strengthening of the U.S. dollar had a negative impact of \$6.4 million in the region. The number of active Customers in the region increased by 5.8% year-over-year.

<u>Greater China:</u> Net sales in Greater China increased 3.7% year-over-year, but increased 7.6% on a constant currency basis. Currency fluctuations reduced net sales by \$5.2 million in this region. The number of active Customers in the Greater China region increased 8.1% year-over-year. In mainland China, local currency sales and the number of active Customers increased 9.3%.

<u>Southeast Asia Pacific:</u> Net sales in the Southeast Asia Pacific region decreased 4.8% year-over-year, but decreased 1.7% on a constant currency basis. The number of active Customers in the Southeast Asia Pacific decreased 3.9%, largely due to softer sales and lower active Customer counts in the Philippines.

North Asia: Net sales in North Asia increased 23.9% year-over-year. Sales growth was driven by 20.0% active Customer growth in this region. South Korea continued to drive growth in this region, where local currency net sales increased by 23.0% and the number of active Customers increased 20.8% year-over-year.

Americas and Europe Region: Q2 2017 Net Sales of \$57.7 million, 22.5% of Consolidated Net Sales: In the Americas and Europe region, net sales decreased 10.2%, while the number of active Customers decreased 8.2%. Although this region continues to present a challenge for us, positive performance in this region remains a priority for us. Our strategies for this region in the short-term include market-specific promotions during the back half of the year. Additionally, we are evaluating new strategies, including the addition of new leadership in an effort to generate long-term growth in the Americas and Europe.

Outlook

Although our second quarter results were lower than expected, we continue to expect fiscal 2017 will be another record revenue year for USANA. We remain focused on our long-term growth strategies, while simultaneously implementing short-term promotions designed to create excitement and momentum in the back half of the year. We have had great success with these types of promotions in the past, and feel confident that they will generate excitement for our Associates.

Additionally, we will celebrate USANA's 25th anniversary with our customers at our upcoming International Convention. This event, which will be held here in Salt Lake City in August, has proven to be an excellent way to celebrate, train and motivate our Associate base. It also provides us with the perfect platform to introduce new science, technology and products. It was at last year's International Convention that we introduced IncelligenceTM, which has been well received by our customers. IncelligenceTM is USANA's new proprietary, patent-pending, technology that is designed to support your body's natural ability to nourish, protect and renew itself. We will continue to leverage IncelligenceTM at this year's convention by introducing the technology into other USANA products. We are expecting a positive response and believe our new offering could be beneficial in our efforts to return our U.S. market to growth.

Finally, we continue to invest in our world-wide infrastructure and IT systems. These investments will enhance our customers' overall experience with USANA. Also, with more dynamic IT systems in place, we will be able to offer a wider range of incentive offerings to continue creating excitement and growth in our customer base.

In light of actual results in the first half of the year, and accounting for the current momentum in the business, we are updating consolidated net sales and earnings per share outlook for fiscal year 2017:

- Consolidated net sales between \$1.015 billion and \$1.030 billion (previously \$1.04 billion and \$1.07 billion)
- Earnings per share between \$3.50 and \$3.70 (previously \$3.80 and \$4.10)

The Company's outlook reflects:

- A continued negative impact from currency fluctuations, which the Company currently estimates will reduce net sales by approximately \$22 million for the full-year;
- An operating margin of approximately 13% based on continued investments in the business;
- An effective tax rate of 33.7%, which excludes any prospective impact from ASU 2016-09; and
- A diluted share count of approximately 25 million.

While our updated outlook is lower than we originally anticipated at the beginning of the year, our current estimates continue to project another record revenue year for USANA. Our updated outlook anticipates the short-term promotions and incremental investments in the business noted above that are intended to drive customer growth across our regions. Investments in the business will continue to ensure that (i) our products remain at the forefront of science; (ii) our infrastructure is sound; and (iii) our technology supports our growing customer base and enhances their overall experience with USANA.

Increased Share Repurchase Authorization

The Board of Directors has authorized up to \$100 million in funding for share repurchases by the Company of its outstanding common stock. This authorization is inclusive of the \$35.4 million that was remaining under the prior authorization as of the end of the second quarter. Repurchases may be made from time to time, in the open market, through block trades or otherwise. The number of shares to be purchased and the timing of purchases will be based on market conditions, the level of cash balances, general business opportunities, and other factors. Additional share repurchases would represent upside to the revised EPS outlook the Company issued today.

Kevin Guest

CEO

Douglas Hekking

CFO

Forward-Looking Statements

This document contains forward-looking statements within the meaning of Section 27A of the Securities Act and Section 21E of the Securities Exchange Act. Our actual results could differ materially from those projected in these forward-looking statements, which involve a number of risks and uncertainties, including global economic conditions generally, reliance upon our network of independent Associates, the governmental regulation of our products, manufacturing and marketing risks, adverse publicity risks, risks associated with our international expansion and operations, and risks associated with the internal investigation into BabyCare's operations. The contents of this document should be considered in conjunction with the risk factors, warnings, and cautionary statements that are contained in our most recent filings with the Securities and Exchange Commission.

Investors contact: Patrique Richards

Investor Relations (801) 954-7823

investor.relations@us.usana.com

Media contact: Dan Macuga

Public Relations 801-954-7280

Non-GAAP Financial Measures

Constant currency net sales, earnings, EPS and other currency-related financial information (collectively, "Financial Results") are non-GAAP financial measures that remove the impact of fluctuations in foreign-currency exchange rates and help facilitate period-to-period comparisons of the Company's Financial Results and thus provide investors an additional perspective on trends and underlying business results. Constant currency Financial Results are calculated by translating the current period's Financial Results at the same average exchange rates in effect during the applicable prior-year period and then comparing this amount to the prior-year period's Financial Results.

Additionally, EPS results for a reporting period which exclude incremental expense related to the Company's internal investigation in China are non-GAAP financial measures that are intended to help facilitate period-to-period comparisons of the Company's Financial Results. Such EPS results are calculated by (i) calculating the total incremental expense related to the internal investigation after taxes; and (ii) dividing the expense by the total number of diluted shares outstanding for the applicable reporting period.