## UNITED STATES

SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-Q
(Mark One)
[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 28, 1997
OR

## [ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES

 EXCHANGE ACT OF 1934For the transition period from $\qquad$ to $\qquad$ Commission file number 0-21116

USANA, INC.
(Exact name of registrant as specified in its charter)

UTAH
(State or other jurisdiction of incorporation or organization)

87-0500306
(I.R.S. Employer

Identification No.)

```
            3838 West Parkway Blvd.
            Salt Lake City, Utah }8412
(Address of principal executive offices, Zip Code)
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            (801) 954-7100
    (Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.
Yes [ X ] No [ ]

The number of shares outstanding of the registrant's common stock as of August 6, 1997 was $6,367,119$.

USANA, INC.
Index to Financial Statements and Exhibits
Filed with the Quarterly Report of the Company on Form 10-Q For the Quarter and Six Months Ended June 28, 1997

PART I. FINANCIAL INFORMATION

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USANA, INC. \& SUBSIDIARY
CONSOLIDATED BALANCE SHEETS
Unaudited
$<$ TABLE $>$
<CAPTION $>$

LIABILITIES AND STOCKHOLDERS' EQUITY:
Current liabilities:
Accounts payable
Line of credit
Other current liabilities (Note C)

$\quad \$ 3,052,350$

Stockholders' equity:
Common stock, no par value:
Authorized -- 50,000,000 shares, issued and
outstanding 6,354,119 as of June 28, 1997
and 6,351,119 as of December 28, $1996 \quad 6,777,994 \quad 6,768,844$
$\begin{array}{llrl}\text { Cumulative foreign currency translation adjustment } & & (12,926) & 9,786 \\ \text { Retained earnings } & 8,373,624 & 5,588,649 & \end{array}$


Total liabilities and stockholders' equity $\quad \$ 21,474,576 \quad \$ 21,078,840$

The accompanying notes are an integral part of these statements.
USANA, INC. \& SUBSIDIARY
CONSOLIDATED STATEMENTS OF EARNINGS
Unaudited

<TABLE>
<CAPTION>

</TABLE>
The accompanying notes are an integral part of these statements.
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USANA, INC. \& SUBSIDIARY
CONSOLIDATED STATEMENTS OF EARNINGS
Unaudited
$<$ TABLE $>$
<CAPTION $>$

Six Months Ended
<S>

Net sales
Cost of sales
Gross profit

|  | June 28, 1997 |  | June 30, 1996 |
| :---: | :---: | :---: | :---: |
| < C |  |  |  |
| \$ | 38,700,299 | \$ | 24,768,942 |
|  | 8,153,486 |  | 5,107,184 |
|  | 30,546,813 |  | 19,661,758 |

Operating Expenses:

| Distributor incentives | 18,155,435 1 | 1,154,273 |  |
| :---: | :---: | :---: | :---: |
| Selling, general, and administrative | 7,373,360 | 4,141,297 |  |
| Research and development | 579,069 | 283,491 |  |
| Total operating expenses | 26,107,864 | 15,579,061 |  |
| Earnings from operations | 4,438,949 | 4,082,697 |  |
| Other income (expense): |  |  |  |
| Interest income | 43,188 89,147 |  |  |
| Interest expense | $(7,783) \quad(856)$ |  |  |
| Gain on sale of property and equipment | 14,637 |  | 5,784 |
| Other, net | 13,783 7,547 |  |  |
| Total other income | 63,825 101 | 1,622 |  |
| Earnings before income taxes | 4,502,774 | 4,184,319 |  |
| Income taxes | 1,717,799 1,59 | 96,154 |  |
| NET EARNINGS | \$ 2,784,975 \$ | \$ 2,588,165 |  |
| Earnings per common share (Note D) | \$ 0.44 | \$ | 0.41 |
| Earnings per common share - assuming dilution (Note D) |  | 0.42 | \$ |

The accompanying notes are an integral part of these statements.

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USANA, INC. \& SUBSIDIARY
CONSOLIDATED STATEMENTS OF CASH FLOWS
Unaudited

<TABLE>
<CAPTION \(>\)

SIX MONTHS ENDED
June 28, 1997 June 30, 1996
<S>


\section*{NET CASH FLOW FROM OPERATING ACTIVITIES:}

Net earnings \(\quad \$ 2,784,975 \quad \$ 2,588,165\)
Adjustments to reconcile net earnings to net cash provided by
(used in) operating activities:
\begin{tabular}{|c|c|c|}
\hline Depreciation and amortization & 795,283 & 285,032 \\
\hline Gain on sale of property and equipment & \((14,637)\) & \((5,784)\) \\
\hline Deferred income taxes & 178,920 & 101 \\
\hline Reserve for inventory obsolescence & 65,000 & - \\
\hline \multicolumn{3}{|l|}{Changes in operating assets and liabilities:} \\
\hline Accounts receivable & 21,645 & \((115,232)\) \\
\hline Income tax receivable & 405,503 & - \\
\hline Inventories & 1,048,513 (1,883, & 83,926) \\
\hline Prepaid expenses and other assets & \((809,557)\) & \((558,710)\) \\
\hline Accounts payable & \((1,656,678)\) & 509,568 \\
\hline Other current liabilities & 729,371 & 420,597 \\
\hline Net cash provided by operating activ & 3,548,338 & 1,239,811 \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|}
\hline NET CASH FLOW FROM INVESTING ACTIVITIES: & & \\
\hline Principal receipts on notes receivable & 13,267 & - \\
\hline Purchases of property and equipment & \((2,048,872)\) & \((3,479,963)\) \\
\hline Proceeds from the sale of property and equipment & 1,059,514 & 9,400 \\
\hline Net cash used in investing activities & (976,091) & 470,563) \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|}
\hline Principal payments on long-term obligations & \multicolumn{3}{|r|}{\((2,616)\)} \\
\hline Proceeds from the exercise of stock options & \multicolumn{3}{|l|}{9,150 141,825} \\
\hline Increase (decrease) in line of credit & \multicolumn{3}{|r|}{1,000,000} \\
\hline Net cash provided by (used in) financing activities & \((1,490,850)\) & & 1,139,209 \\
\hline Effect of exchange-rate changes on cash and cash equivalents & & & \((3,493)\) \\
\hline Net increase (decrease) in cash and cash equivalents & 1,058,685 & & \((1,095,036)\) \\
\hline Cash and cash equivalents at beginning of period & 1,130,487 & & 2,976,406 \\
\hline Cash and cash equivalents at end of period & \$ 2,189,172 & \$ & 1,881,370 \\
\hline
\end{tabular}

Supplemental disclosures of cash flow information
Cash paid during the six months ended June 28, 1997 for
\begin{tabular}{lccc} 
Interest & \(\$\) & 7,783 & \(\$\) \\
\hline
\end{tabular}
</TABLE \(>\)
The accompanying notes are an integral part of these statements.

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PART I. FINANCIAL INFORMATION

Item 1. Financial Statements

\section*{NOTES TO THE FINANCIAL STATEMENTS}

Basis of Presentation

The unaudited interim consolidated financial information of USANA, Inc. and Subsidiary (the "Company" or "USANA") has been prepared in accordance with Article 10 of Regulation S-X promulgated by the Securities and Exchange Commission. Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to such rules and regulations. In the opinion of management, the accompanying interim consolidated financial information contains all adjustments, consisting of normal recurring adjustments, necessary to present fairly the Company's financial position as of June 28, 1997, and for the quarters and six-month periods ended June 28, 1997, and June 30, 1996. These financial statements should be read in conjunction with the audited consolidated financial statements and notes thereto included in the Company's Annual Report on Form 10-KSB for the year ended December 28, 1996. The results of operations for the quarter and six months ended June 28, 1997 may not be indicative of the results that may be expected for the fiscal year ending December 27, 1997.

\section*{NOTE A - INVENTORIES}

Inventories consist of the following:
June 28, 1997 December 28, 1996
\begin{tabular}{|c|c|c|}
\hline Raw materials & \$ 1,440,664 & \$ 2,487,907 \\
\hline Work in process & 814,836 & 455,315 \\
\hline Finished goods & 3,095,115 & 3,455,906 \\
\hline Reserve for obsolescence & \((65,000)\) & 0 \\
\hline \$ 5,2 & 85,615 \$ 6, & 99,128 \\
\hline
\end{tabular}

\section*{NOTE B - PROPERTY AND EQUIPMENT}

Property and equipment consist of the following:
\begin{tabular}{|c|c|c|c|}
\hline & June 28, 1997 & \multicolumn{2}{|l|}{December 28, 1996} \\
\hline Building & \$ 5,402,931 & \$ 5,03 & \\
\hline Laboratory & ction equipment & 1,315,596 & 2,337,358 \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|}
\hline Computer equipment & 3,150,792 & 2,347,347 \\
\hline Furniture and fixtures & 1,201,341 & 684,481 \\
\hline Automobiles & 285,039 & 285,039 \\
\hline & ,699 & 8,529 \\
\hline
\end{tabular}

Less accumulated depreciation and
\begin{tabular}{|c|c|c|}
\hline \multirow[t]{2}{*}{amortization} & 1,659,28 & 1,196,779 \\
\hline & 9,696,415 & 9,491,750 \\
\hline \multirow[t]{3}{*}{\begin{tabular}{l}
Land \\
Land improvements
\end{tabular}} & 1,772,785 & 1,772,785 \\
\hline & & 25 285,278 \\
\hline & \$11,758,525 & \$11,549,813 \\
\hline
\end{tabular}

\section*{7}

\section*{NOTE C - OTHER CURRENT LIABILITIES}

Other current liabilities consist of the following:
June 28, 1997 December 28, 1996
\begin{tabular}{|c|c|c|c|}
\hline \multicolumn{4}{|l|}{Employee compensation and} \\
\hline related items & & \$ 524,555 & \$ 400,623 \\
\hline Distributor incentives & & 773,796 & 614,559 \\
\hline Income taxes & & 449,192 & 95,851 \\
\hline Sales taxes & & 555,367 & 887,487 \\
\hline Deferred revenue & & 119,157 & 177,488 \\
\hline \multirow[t]{2}{*}{Other} & & 680,837 & 197,525 \\
\hline & \$3,10 & 02,904 \$2, & 373,533 \\
\hline
\end{tabular}

\section*{NOTE D - EARNINGS PER SHARE}

In February 1997, the Financial Accounting Standards Board issued Statement of Financial Accounting Standard (SFAS) No. 128, "Earnings per Share." SFAS No. 128 is effective for financial statements for periods ending after December 15, 1997, and requires companies to report both "basic" and "diluted" earnings per share. A "Basic" earnings per share does not include the addition of common stock equivalents to the shares outstanding. "Diluted" earnings per share requires the addition of common stock equivalents to the shares outstanding. Average shares outstanding is the denominator used in "basic" earnings per share calculations. Accordingly, "basic" earnings per share will be higher than "diluted" earnings per share. This statement replaces Accounting Principles Board ("APB") Opinion No. 15, "Earnings per Share." The following table illustrates the effect on the Company of adopting SFAS No. 128.
```
<TABLE>
<CAPTION>
```
\(<\) S \(>\)
Basic EPS
Earnings available to common shareholders \(\quad \$ 1,661,692 \quad 6,352,504 \quad \$ 0.26\)
Effect of Dilutive Securities
Stock options

For the Quarter Ended June 28, 1997
Earnings Shares Per-Share (Numerator) (Denominator) Amount


Basic EPS
Earnings available to common shareholders \(\quad \$ 1,661,692 \quad 6,352,504 \quad \$ 0.26\)

Effect of Dilutive Securities
Stock options \(\qquad\)
Diluted EPS
Earnings available to common shareholders \(\quad \$ 1,661,692 \quad 6,642,690 \quad \$ 0.25\)
</TABLE>

Options to purchase 525,000 shares of common stock at \(\$ 15.66\) a share were outstanding during the quarter. They were not included in the computation of EPS because their exercise price was greater than the average
market price of the common shares.
<TABLE>
<CAPTION>


\(<\) S>
Basic EPS
Earnings available to common shareholders \(\quad \$ 2,588,165 \quad 6,282,984 \quad \$ 0.41\)
Effect of Dilutive Securities
Stock options
- 313,681

Diluted EPS
Earnings available to common shareholders \(\quad \$ 2,588,165 \quad 6,596,665 \quad \$ 0.39\)
</TABLE>

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

\section*{FORWARD-LOOKING STATEMENTS}

IN ADDITION TO HISTORICAL INFORMATION, THIS QUARTERLY REPORT ON FORM 10Q CONTAINS FORWARD-LOOKING STATEMENTS WITHIN THE MEANING OF THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995, AND THE COMPANY DESIRES TO TAKE ADVANTAGE OF THE "SAFE HARBOR" PROVISIONS THEREOF. THEREFORE, THE COMPANY IS INCLUDING THIS STATEMENT FOR THE EXPRESS PURPOSE OF AVAILING ITSELF OF THE PROTECTIONS OF SUCH SAFE HARBOR WITH RESPECT TO ALL OF SUCH FORWARD-LOOKING STATEMENTS. THE FORWARD-LOOKING STATEMENTS IN THIS REPORT REFLECT THE COMPANY'S CURRENT VIEWS WITH RESPECT TO FUTURE EVENTS AND FINANCIAL

RESULTS TO DIFFER MATERIALLY FROM HISTORICAL RESULTS OR THOSE ANTICIPATED. IN THIS REPORT, THE WORDS "ANTICIPATES," "BELIEVES," "EXPECTS," "INTENDS," "FUTURE," " PROJECTED" AND SIMILAR EXPRESSIONS IDENTIFY FORWARD-LOOKING STATEMENTS. READERS ARE CAUTIONED TO CONSIDER THE SPECIFIC RISK FACTORS DESCRIBED BELOW [SEE PART I ITEM 2. MANAGMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS - CERTAIN FACTORS THAT MAY AFFECT OPERATING RESULTS] AND NOT TO PLACE UNDUE RELIANCE ON THE FORWARDLOOKING STATEMENTS CONTAINED HEREIN, WHICH SPEAK ONLY AS OF THE DATE HEREOF. THE COMPANY UNDERTAKES NO OBLIGATION TO PUBLICLY REVISE THESE FORWARDLOOKING STATEMENTS TO REFLECT EVENTS OR CIRCUMSTANCES THAT MAY ARISE AFTER THE DATE HEREOF.

Results of Operations
Quarters Ended June 28, 1997 and June 30, 1996
Net sales for the quarter ended June 28, 1997 totaled \(\$ 21.0\) million as compared to \(\$ 14.2\) million for the quarter ended June 30, 1996, an increase of \(\$ 6.8\) million or \(47.9 \%\). The sales growth is primarily the result of an increase in the number of independent distributors in the United States and Canada.

Cost of sales, as a percent of net sales, decreased to \(20.9 \%\) in the second quarter of 1997 from \(21.6 \%\) in the second quarter of 1996. The improvement in the cost of sales percentage is attributed to achieving efficiencies derived from increased sales (enabling the use of larger batch sizes) and the ability to utilize more of the Company's previously idle capacity.

Distributor incentives of \(\$ 9.8\) million ( \(46.7 \%\) of net sales) for the quarter ended June 28, 1997 represented an increase of \(\$ 3.5\) million, or \(55.6 \%\) as compared to the same quarter in 1996. The increase in the amount of distributor incentives paid by USANA is primarily the result of a corresponding increase in commissionable sales. As a percent of net sales, distributor incentives increased \(2.3 \%\) to \(46.7 \%\) in the second quarter of 1997 compared to \(44.4 \%\) for the quarter ended June 30, 1996. Higher distributor incentives as a percent of net sales was partially due to sales mix changes which included a decreased proportion of sales aids (i.e. audio tapes, video tapes, brochures, miscellaneous literature, and other promotional type materials), on which no commissions are paid, and also a general maturation of the Company's distributor network. Management believes that in recent quarters the total distributor incentives paid, as a percentage of net sales, have modestly exceeded a level that will enable the Company to reach profitability objectives. As described below (see Recent Developments), the Company has adjusted its prices so as to increase the contribution margin of its sales after cost of sales and distributor incentives.

Selling, general and administrative expenses, during the quarter ended June 28,1997 , totaled \(\$ 4.0\) million or \(19.0 \%\) of net sales, compared to \(\$ 2.3\) million or \(16.2 \%\) of net sales in the same quarter of 1996 . The \(\$ 1.7\) million dollar increase in selling, general and administrative expenses is a function of the Company's sales growth and, to a lesser extent, preparation for further international expansion. In anticipation of such expansion, USANA made significant investments in hiring management talent in the third and fourth quarters of 1996. The Company believes such expenditures are a primary component to its future growth strategy, both domestically and internationally.

Research and development expenditures of \(\$ 298,835\) or \(1.4 \%\) of net sales, for the quarter ended June 28, 1997 represented an increase of \(\$ 143,129\) ( \(91.9 \%\) ) over similar expenditures incurred for the same quarter in 1996. The increase in research and development expenditures is driven primarily by the preparation of new products introduced at the Company's annual international convention (the "Convention") and driven secondarily by the cost of developing formulations of both new and existing products for new markets.

For the most recent quarter, USANA posted record net earnings of \$1.7 million or \(\$ 0.26\) per common share on record revenue of \(\$ 21.0\) million versus net earnings of \(\$ 1.5\) million or \(\$ 0.23\) earnings per common share on revenue of \(\$ 14.2\) million for the second quarter of 1996. Net earnings for the second quarter of 1997 represented \(7.9 \%\) of net sales as compared to a profit margin of \(10.3 \%\) for the same period in 1996. The decrease in profitability is the result of increased distributor incentives and SG\&A expenditures (as

Quarter-to-quarter (June 28, 1997 versus March 29, 1997) growth evidenced significant progress. Second quarter per-share earnings increased 44.4\% over the \(\$ 0.18\) per share generated in the first three months of 1997 , with revenue up \(18.6 \%\) to \(\$ 21.0\) million versus the \(\$ 17.7\) million reported in the first quarter.

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Six Months Ended June 28, 1997 and June 30, 1996
Net sales, for the six months ended June 28, 1997, totaled \(\$ 38.7\) million, an increase of \(\$ 13.9\) million or \(56.0 \%\), over the \(\$ 24.8\) million for the same period in 1996. The increase can be attributed primarily to an increase of the Company's independent distributor base in United States and Canada.

Cost of sales, as a percent of net sales, increased to \(21.1 \%\) for the six months ended June 28, 1997 from \(20.6 \%\) for same period in 1996. The increase in the cost of sales percentage is primarily attributed to the rising costs of underlying raw materials and direct labor with no accompanying increase in the price the Company charges for its products.

The Company's distributor incentives of \(\$ 18.2\) million ( \(47.0 \%\) of net sales) for the six months ended June 28, 1997 represented an increase of \(\$ 7.0\) million, or \(62.5 \%\) as compared to the six months ended June 30, 1996. The increase in the amount of distributor incentives paid by USANA is primarily the result of a corresponding increase in commissionable sales. As a percent of net sales, distributor incentives increased \(1.8 \%\) to \(47.0 \%\) for the six months ended June 30,1997 when compared to \(45.2 \%\) for the same period in 1996. Higher distributor incentives as a percent of net sales resulted from a change in the sales mix, which included a decreased proportion of sales aids (on which no commissions are paid), and also a general maturation of the Company's distributor network. Management believes that, in recent quarters, the total distributor incentives paid, as a percentage of net sales, have modestly exceeded a level that will enable the Company to reach profitability objectives. As described below (see Recent Developments) the Company has adjusted its prices so as to increase the contribution margin of its sales after cost of sales and distributor incentives.

Selling, general and administrative expenses, during the first six months of 1997 , totaled \(\$ 7.4\) million or \(19.1 \%\) of net sales, compared to \(\$ 4.1\) million or \(16.5 \%\) of net sales in the same quarter of 1996 . The \(\$ 3.3\) million increase in selling, general and administrative expenses is a function of the Company's sales growth and, to a lesser extent, preparation for international expansion. Management believes the investments the Company has made in selling, general and administrative type expenditures in the first six months of 1997 to be key contributing factors to its future success both domestically and internationally.

Research and development expenditures of \(\$ 579,069\) or \(1.5 \%\) of net sales for the six months ended June 28, 1997 represented an increase of \(\$ 295,578\) \((104.3 \%)\) over similar expenditures incurred for the same period in 1996. The increase in research and development expenditures is driven primarily by the preparation of new products introduced at the Convention and driven secondarily by the cost of developing formulations of both new and existing products for new markets.

For the most recent six-month period, USANA reported net earnings of \$2.8 million or \(\$ 0.44\) per common share on revenue of \(\$ 38.7\) million. In comparison, the Company posted net earnings of \(\$ 2.6\) million or \(\$ 0.41\) per common share on revenue of \(\$ 24.8\) million for the first six months of 1996.

\section*{Recent Developments}

At the Convention, held July 17-19, 1997, in Salt Lake City, Utah, the Company formally announced its plans to expand its presence into the countries of Australia and New Zealand during fiscal 1998. Management believes the market potential of Australia and New Zealand, the relative ease of entry into the two countries, and their gateway position into Asia combine to make expansion into Australia and New Zealand an attractive option. The Company also intends to make its products available in the Caribbean in fiscal 1998.

At the Convention, the Company also introduced a broad repricing strategy across its product line, structured so as to improve its overall product contribution margins. Under the new price structure, the Company has increased prices on certain of its products while reducing prices on others. These announced price changes are the first in the Company's five-year history. Management does not anticipate that the price changes will have an adverse effect on unit sales growth or the Company's distributor base.

Also introduced at the Convention were several distributor retention programs. These programs should improve the bottom line for both the Company and its distributors. The programs include a co-branded credit card offered through MBNA America (bearing USANA's logo) and a telecommunications program offered through UniDial Communications. A distributor stock purchase plan was also launched at the convention.

The Company distributes the majority of its products via United Parcel Service ("UPS"). On August 4, 1997, UPS union workers initiated a strike. The Company believes it can continue effectively distributing its products for the duration of the strike; however, no assurance can be given that the distribution alternatives available to the Company will fulfill its longterm needs. On July 30, 1997, in anticipation of the UPS strike, the Company began using the United States Postal Service to distribute its products in the United States. There can be no assurance that the Company will not suffer materially adverse consequences as a result of the UPS strike.

\section*{Liquidity and Capital Resources}

At June 28, 1997, current assets of the Company were approximately \(\$ 8.9\) million and current liabilities totaled approximately \(\$ 6.2\) million, resulting in net working capital of \(\$ 2.7\) million compared to net working capital of \(\$ .5\) million at December 28, 1996, an increase of \(\$ 2.2\) million. The Company's current ratio was 1.44 to 1 at June 28, 1997, as compared to 1.05 to 1 at December 28, 1996. Cash and cash equivalents increased from \(\$ 1.1\) million at December 28, 1996 to \(\$ 2.2\) million as of June 28, 1997, an increase of \(\$ 1.1\) million. The increase in cash and the Company's current ratio is primarily the result of cash generated from operations.

During the first six months of 1997 , the Company spent approximately \(\$ 2.0\) million on property and equipment. To assist the Company in funding the acquisitions, USANA entered into a sale leaseback agreement with an unrelated, third party leasing company. The agreement called for the sale of approximately \(\$ 1,000,000\) of book value of equipment held by the Company. Proceeds of one million dollars were received on March 13, 1997.

During the six months ended June 28, 1997, the Company's management demonstrated progress in its efforts to decrease inventory levels.
Inventory decreased by \(\$ 1.1\) million ( \(17.4 \%\) ) from the amount reported at December 28, 1996 of \(\$ 6.4\) million to \(\$ 5.3\) million at June 28, 1997.

On May 30, 1997, the Company re-negotiated its line of credit. The new terms call for an increase in the available line to \(\$ 5.0\) million from the previously available \(\$ 3.5\) million. The line of credit agreement expires in May 1998. The interest rate is computed at the bank's prime rate, or at the option of the Company, the LIBOR base rate plus \(2.25 \%\). Certain receivables, inventories, and equipment collateralize the line of credit. The line of credit agreement also contains restrictive covenants requiring the Company to maintain certain financial ratios. As of June 28, 1997, the Company was in compliance with these convenants. The Company paid off the balance of \(\$ 1.5\) million that existed at December 28, 1996, and there was no outstanding balance as of June 28, 1997.

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The Company expects to spend between \(\$ 750,000\) and \(\$ 1.0\) million in the third quarter of 1997 on administrative and production software and hardware as well as peripheral expenditures such as vendor training.

The Company believes that its current cash balances, the available line of credit, and cash provided by operations will be sufficient to cover its needs for the next twelve months. In the event the Company experiences an adverse operating environment or unusual capital expenditure requirements, additional financing may be required; however, no assurance can be given
that additional financing, if required, would be available on favorable terms.

\section*{Certain Factors That May Affect Operating Results}

When used in this report, the terms "believes," "anticipates," "expects," and similar expressions are intended to identify forward-looking statements. Such statements are subject to certain risks and uncertainties that could cause actual results to differ materially from those projected. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date hereof. The Company undertakes no obligation to publicly release the results of any revisions to forwardlooking statements that may be made to reflect events or circumstances after the date hereof or to reflect the occurrence of unanticipated events. Important factors that may cause results to differ from expectations were reported in the Company's Annual Report on Form 10-KSB for the fiscal year ended December 28, 1996 and in the Quarterly Report on Form 10-Q for the quarter ended March 27, 1997. Except as noted elsewhere in this report (such as the recent UPS strike), the factors identified in those previously filed reports continue to be significant considerations for the Company.

\section*{PART II. OTHER INFORMATION}

\section*{Item 1.LEGAL PROCEEDINGS}

On March 6, 1996, International Nutrition Company ("INC") filed a patent infringement action against eighteen defendants, including USANA, alleging infringement of U.S. patent number \(4,698,360\). The complaint, filed in the United States District Court for the District of Connecticut, alleges that USANA's Proflavanol product violates the patent. The complaint seeks preliminary and permanent injunctions against USANA that would prohibit further sales of the Proflavanol product. INC also seeks monetary damages, including any profits lost by INC as a result of the alleged infringement, damages suffered by INC resulting from the alleged infringement, and attorneys' fees and costs incurred by INC. Having conducted a thorough investigation of the patent and the allegations made in the complaint, USANA believes that its manufacture and sale of the Proflavanol product does not infringe any valid claim of the asserted patent. USANA intends to vigorously defend its right to continue providing its Proflavanol product to its customers and distributors. There can be no assurance, however, that USANA will succeed in its defense of this matter.

On April 17, 1996, an unidentified party filed a request with the United States Patent and Trademark Office (PTO) to reexamine the validity of the patent now being asserted against USANA. On June 27, 1996, the PTO granted that request, and stated that a substantial new question of patentability had been raised. On January 13, 1997, the Patent Examiner responsible for the reexamination issued a written Office Action rejecting the validity of each of the claims of the patent based on a number of grounds. The owner of the patent has denied those rejections, and a final determination as to the patent's validity has not yet been issued by the PTO. However, if the PTO's rejection of the patent stands, INC would be precluded from proceeding with its lawsuit against USANA.

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On March 21, 1997, the Federal Judge responsible for the lawsuit stayed the action until the PTO rules on the validity of the patent. Also, the Judge stayed the action until another lawsuit in France is resolved. That lawsuit does not involve USANA, but involves the question of whether INC has any ownership rights in the '360 patent. On March 25, 1997, the French court in that action ruled that INC does not own the ' 360 patent. If that ruling is upheld, INC may be barred from proceeding with the patent infringement action against USANA.

\section*{Item 4. Submission of Matters to a Vote of Security Holders}

At its Annual Meeting of Shareholders on May 29, 1997, the following actions were submitted and approved by vote of the majority of the issued and outstanding shares of the Company:
(2) Approval of the Board of Directors' selection of Grant Thornton LLP, as the Company's independent certified public accountants.

A total of \(5,362,661\) shares (approximately \(84 \%\) ) of the issued and outstanding shares of the Company were represented by proxy or in person at the meeting. These shares were voted on the matters described above as follows:
1.For the directors as follows:
\# Shares Abstaining/
\begin{tabular}{|c|c|c|c|}
\hline \multirow[b]{2}{*}{Name \#} & \multicolumn{3}{|c|}{\# Shares Abstaining} \\
\hline & \# Shares For \# S & res A & Withheld \\
\hline Dr. Myron Wentz & 5,359,660 & 0 & 1,750 \\
\hline David Wentz & 5,354,555 & 25 & 6,730 \\
\hline Ronald S. Poelman & 5,359,535 & 25 & 1,750 \\
\hline Dr. Suzanne Winters & rs 5,359,560 & 0 & 1,750 \\
\hline Robert Anciaux & 5,359,435 & 25 & 1,850 \\
\hline
\end{tabular}
2. For the ratification of Grant Thornton LLP as the independent certified accountants of the Company as follows:


Broker non-votes were counted as abstentions on matter 2 above.
Item 6. EXHIBITS AND REPORTS ON FORM 8-K
(a) Exhibits.

Item 601 Exhibit No. and Description
11 Statement re Computations of Per Share Earnings (included in Note D to interim financial statements)
27 Financial Data Schedule

\section*{14}

\section*{SIGNATURES}

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

August 7, 1997

\section*{/s/ Gilbert A. Fuller}

Gilbert A. Fuller
Vice President of Finance and Principal Financial Officer
\(<\) TABLE \(><\) S \(><\) C \(>\)
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